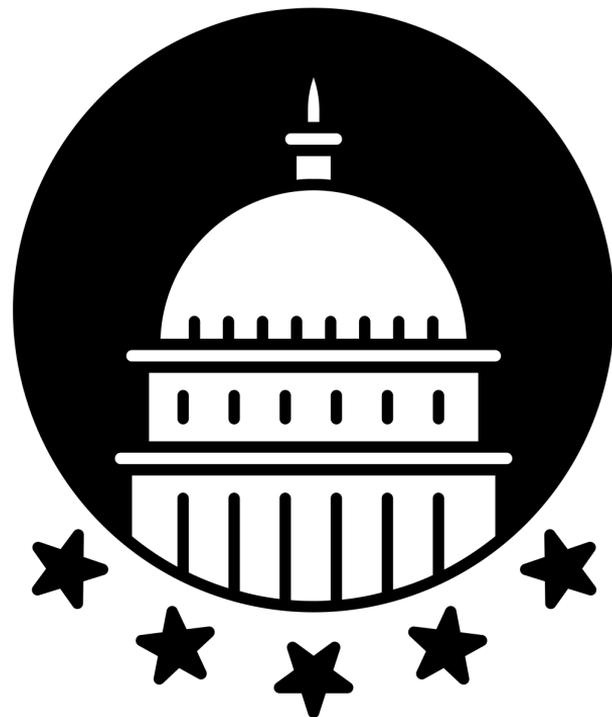


Lessons Learned From My Foray into Tech Policy

Erica Greene

Senior Engineering Manager at Datadog



About Me

I've spent my career working in tech in NYC.

- **New York Times** (Media)
- **Etsy** (E-commerce)
- **Datadog** (B2B)





Janet Yellen



About the Aspen Tech Policy Hub

The Aspen Tech Policy Hub mixes the best of both Washington and Silicon Valley, bringing together stakeholders in policy, science, and technology to train the next generation of policy entrepreneurs.

At the Aspen Tech Policy Hub, we take STEM experts, teach them the policy process through fellowship and executive education programs, and encourage them to develop outside-the-box solutions to society's problems. We model ourselves after tech incubators like Y Combinator, but train new policy thinkers and focus the impact of their ideas. We're building new ideas for policymaking — every fellow must complete one practical policy output during their time with us — and an alumni base of technologists who understand policy and want to engage with it.

The Hub is part of the Institute's [Aspen Digital](#) program, which empowers policy makers, civic organizations, companies, and the public to be responsible stewards of technology and digital media in the service of a more just and equitable world.

Writing the laws &
regulations related
to technology

Creating or
procuring the
software the
government uses
to function

Tech Policy

“we need more technologists in government”

Things one might want out of a career

- Interesting technical problems
- Fulfilling and impactful work
- Good compensation
- Supportive, healthy work culture
- Opportunities to learn new skills

Things one might want out of a career

- Interesting technical problems
- Fulfilling and impactful work
- Good compensation
- Supportive, healthy work culture
- Opportunities to learn new skills

There are a lot of people thinking about how to regulate the tech industry right now.

The U.S. government already runs on technology.

How does one go about getting a tech job in government?



Alliance
of Democracies



Anders Fogh Rasmussen

Why was it so hard for me to find a place
in government that used my
engineering management skills?

As a **Director of Engineering**, you would provide technical leadership and strategy to the engineering team and the rest of the **NYC Digital Service**.

The Director of Engineering will:

- facilitate technical architecture discussions
- make recommendations about technical decisions
- communicate with developers, product managers, and designers

Day to day, your primary task will be to write code for both front end and back end, and support the rest of the development team through thought leadership, code reviews, process development, and mentorship.

A normal week will also have you working with members of the team to prioritize the backlog, build a strong and collaborative team culture, help team members grow their careers, and resolve team issues. You will also help lead product delivery strategy sessions with our partner agencies. Sometimes, you will be embedded in a partner agency's tech team, learning about their coding culture and helping set them up for success.

As a **Director of Engineering**, you would provide technical leadership and strategy to the engineering team and the rest of the **NYC Digital Service**.

The Director of Engineering will:

- facilitate technical architecture discussions
- make recommendations about technical decisions
- communicate with developers, product managers, and designers

Day to day, your primary task will be to write code for both front end and back end, and support the rest of the development team through thought leadership, code reviews, process development, and mentorship.

A normal week will also have you working with members of the team to prioritize the backlog, build a strong and collaborative team culture, help team members grow their careers, and resolve team issues. You will also help lead product delivery strategy sessions with our partner agencies. Sometimes, you will be embedded in a partner agency's tech team, learning about their coding culture and helping set them up for success.

As a **Director of Engineering**, you would provide technical leadership and strategy to the engineering team and the rest of the **NYC Digital Service**.

The Director of Engineering will:

- facilitate technical architecture discussions
- make recommendations about technical decisions
- communicate with developers, product managers, and designers

Day to day, your primary task will be to write code for both front end and back end, and support the rest of the development team through thought leadership, code reviews, process development, and mentorship.

A normal week will also have you working with members of the team to prioritize the backlog, build a strong and collaborative team culture, help team members grow their careers, and resolve team issues. You will also help lead product delivery strategy sessions with our partner agencies. Sometimes, you will be embedded in a partner agency's tech team, learning about their coding culture and helping set them up for success.

As a Director of Engineering, you would provide technical leadership and strategy to the engineering team and the rest of the NYC Digital Service.

The Director of Engineering will:

- facilitate technical architecture discussions
- make recommendations about technical decisions
- communicate with developers, product managers, and designers

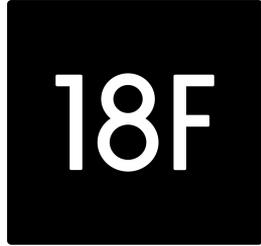
Day to day, your primary task will be to write code for both front end and back end, and support the rest of the development team through thought leadership, code reviews, process development, and mentorship.

A normal week will also have you working with members of the team to prioritize the backlog, build a strong and collaborative team culture, help team members grow their careers, and resolve team issues. You will also help lead product delivery strategy sessions with our partner agencies. Sometimes, you will be embedded in a partner agency's tech team, learning about their coding culture and helping set them up for success.

Where does this leave us?

The Internal Consultant Model

The Tour of Duty Model



 **TECH TALENT PROJECT**



U.S. DIGITAL SERVICE

Thank You

ericagreene@gmail.com
@ericagreene

