

From Dashboard Soup to Observability Lasagna

Building Better Layers



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incident.io



What we'll cover

1. A process to **unsoup** your dashboards
2. The importance of a **layered** stack
3. **Technical tips** for great o11y UX



Reliability

Proactive

Knowledge that our system
will be fine most of the time

Reactive

Confidence that we can
handle it quickly when it's not

Reliability

Proactive

Knowledge that our system will be fine most of the time

Reactive

Confidence that we can handle it quickly when it's not

✨ Great observability ✨

```
graph TD; A[Great observability] --> B[Proactive]; A --> C[Reactive];
```



Me



Me



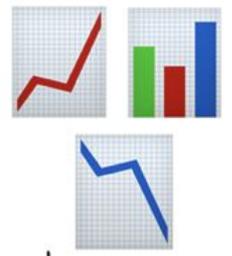
January

Launch on-call



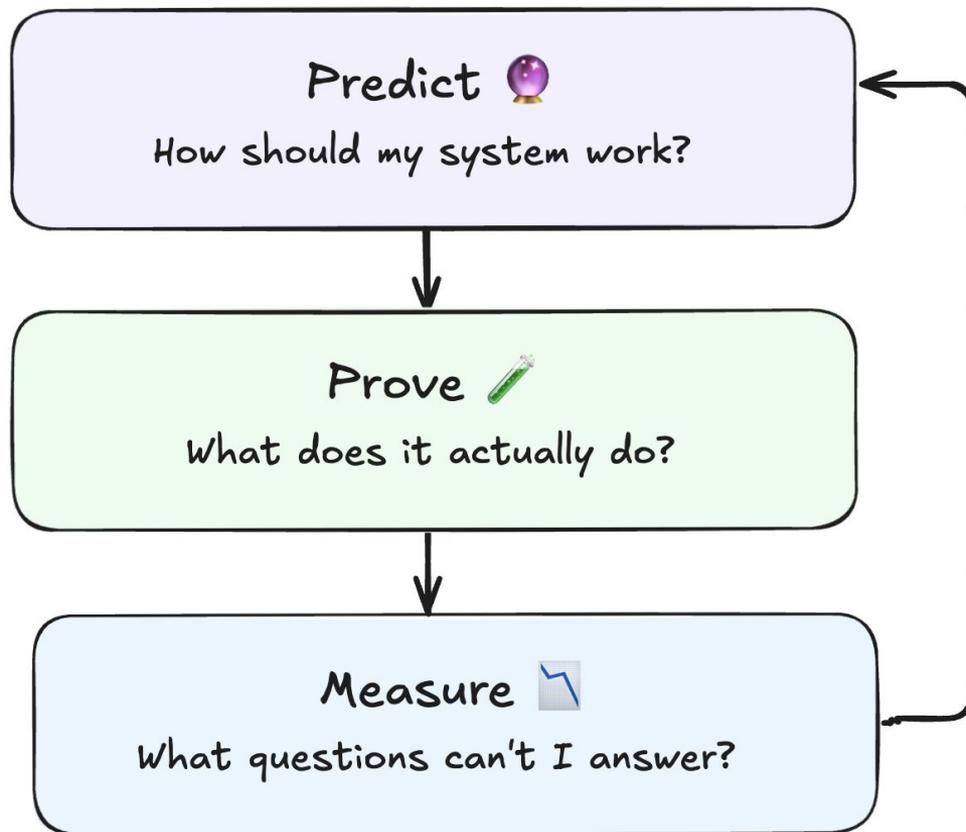
March

Observability evangelist



Now

Unsouping our stack

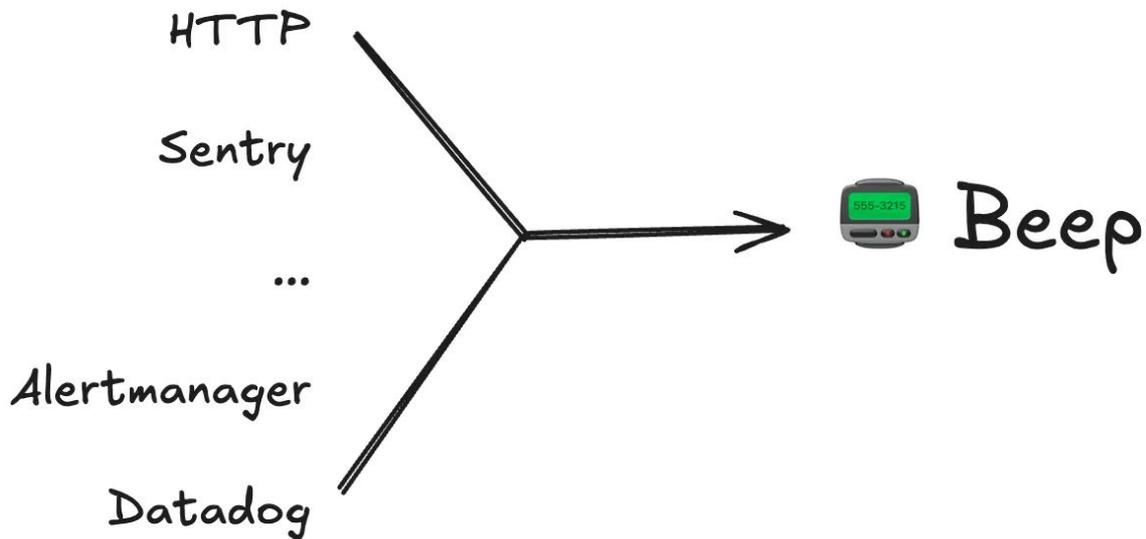


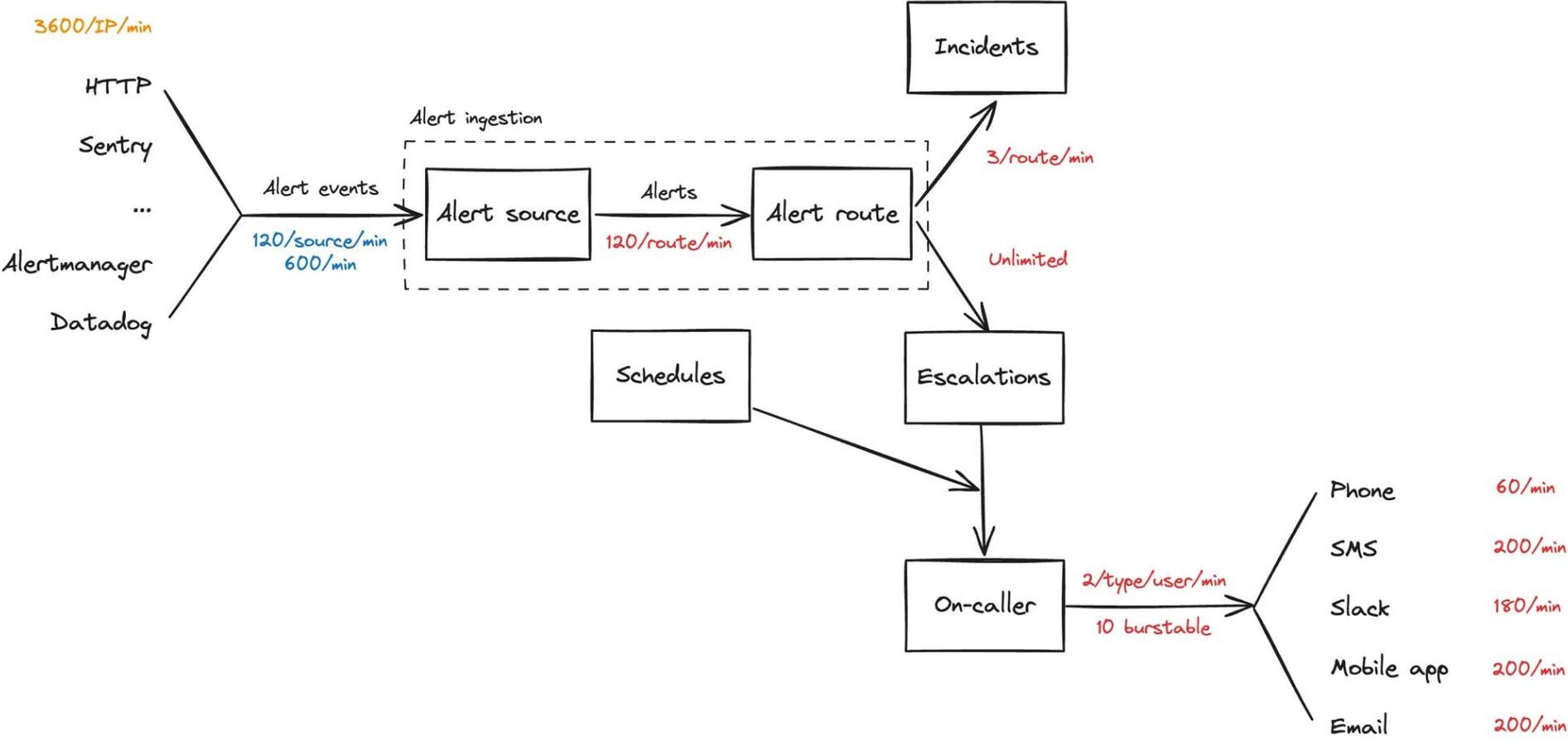


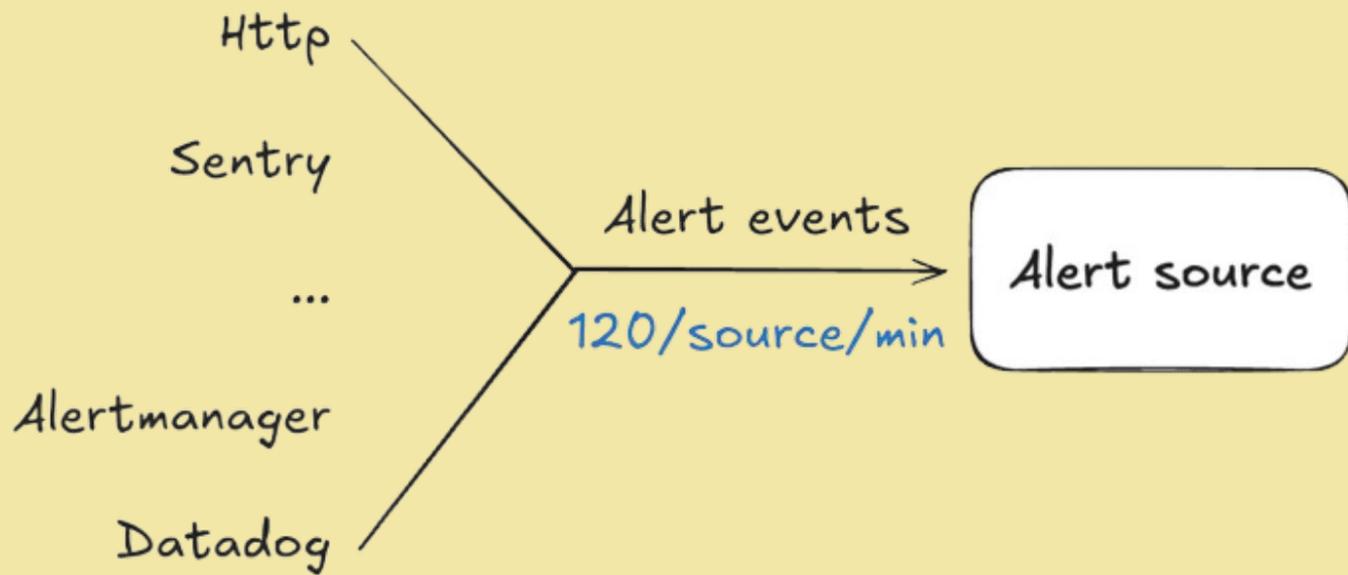
Predict

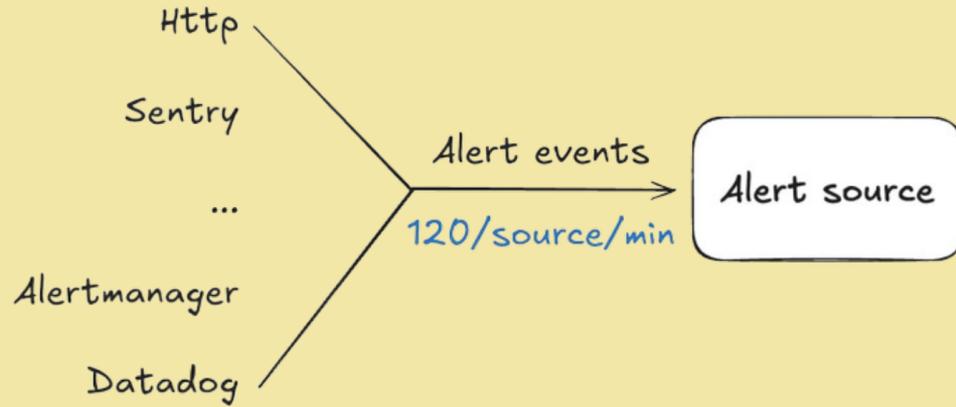
How should my system work?

Alerts -----> Notifications









Can we handle multiple alert storms at once?



Prove

What actually happens?

We can handle multiple alert storms at once

We can handle multiple alert storms at once

- We're doing what our users expect
- The rest of our app is unaffected
- We could handle more load if we needed to

What questions can't you answer?

- What are we rate limiting?
- What delays are our users experiencing?
- Where are our bottlenecks?



Measure

What actually happens?

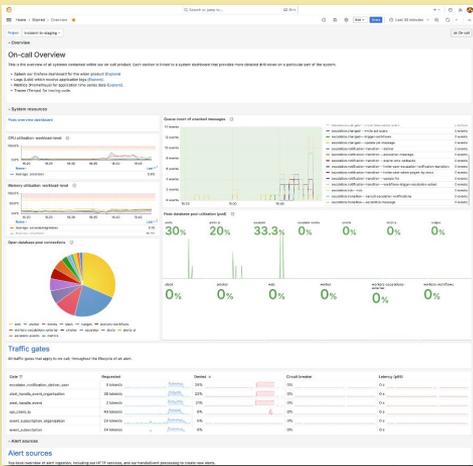
But how does dashboard soup happen?

1. They answer overly-specific, now irrelevant questions
2. They are static and disconnected from the rest of your debugging stack

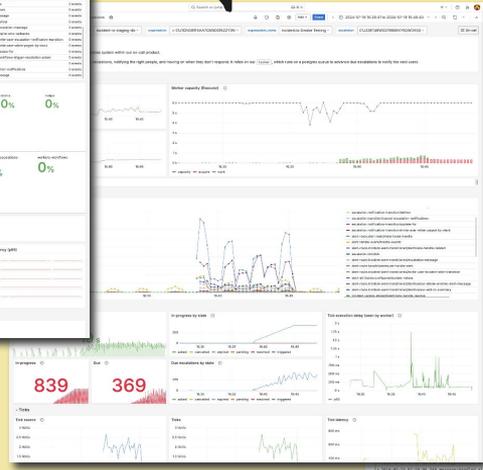
**Your dashboards are a
product**

And your engineers are your customers

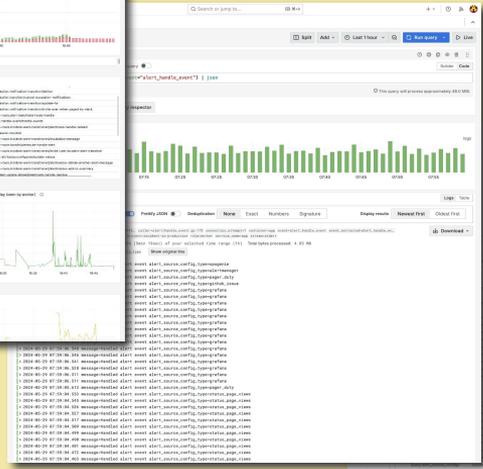
The Observability Lasagna



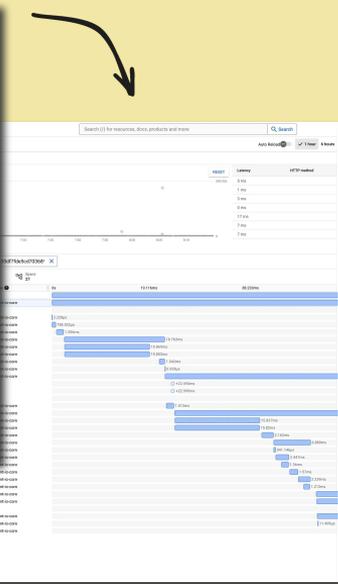
Overview Dashboard



System Dashboard

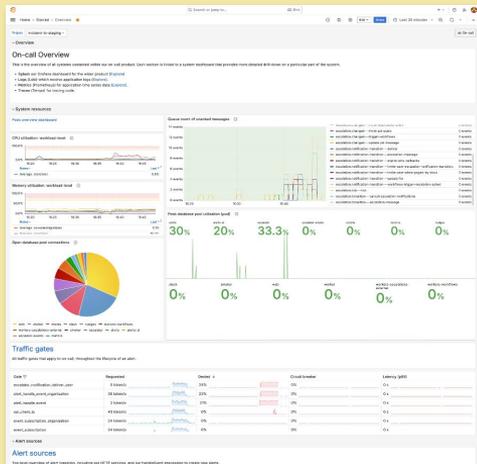


Logs

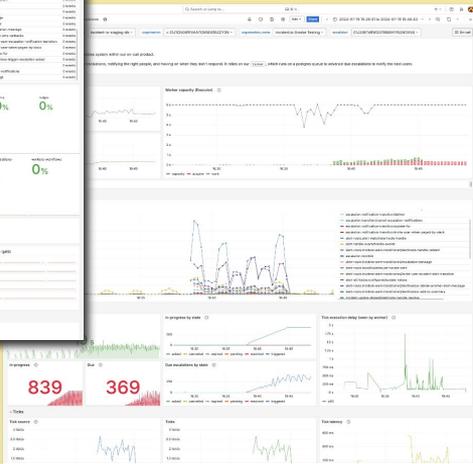


Traces

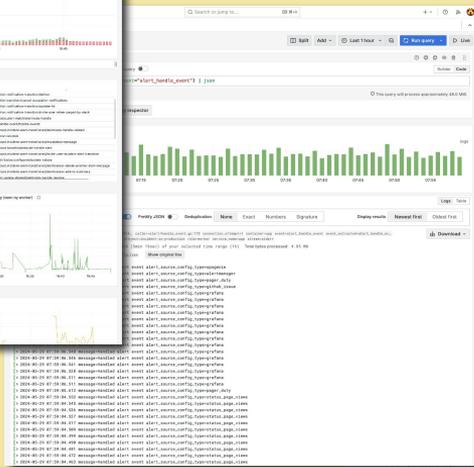
The Observability Lasagna



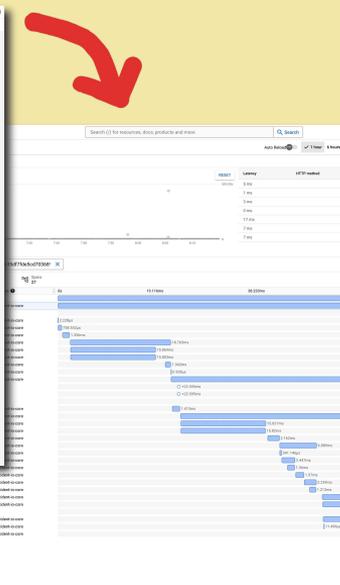
Overview Dashboard



System Dashboard



Logs

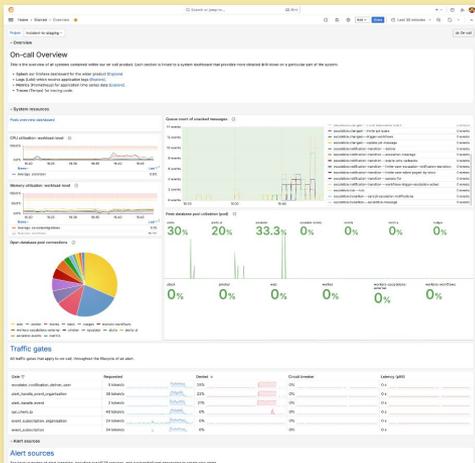


Traces

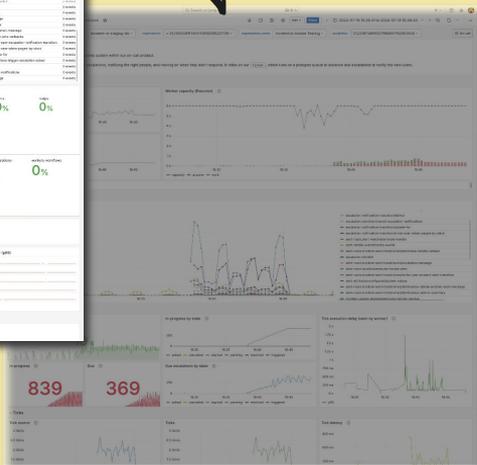
Connect your layers

Each layer of your stack should clearly point to the next level down

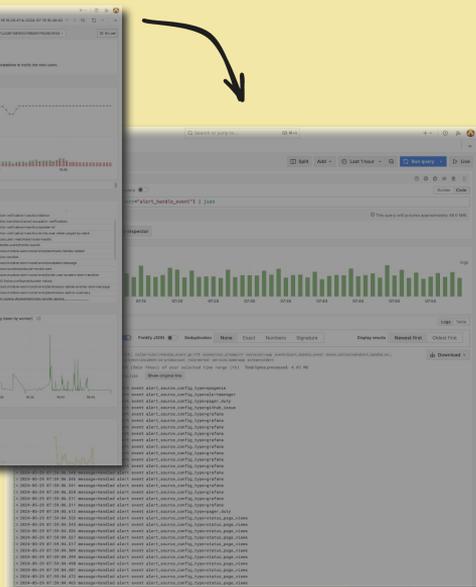
The Observability Lasagna



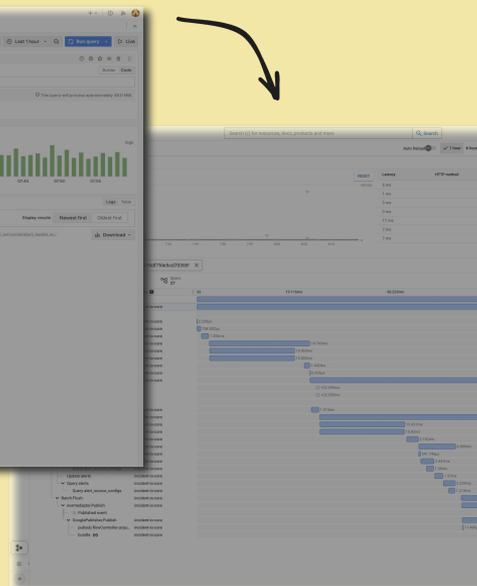
Overview
Dashboard



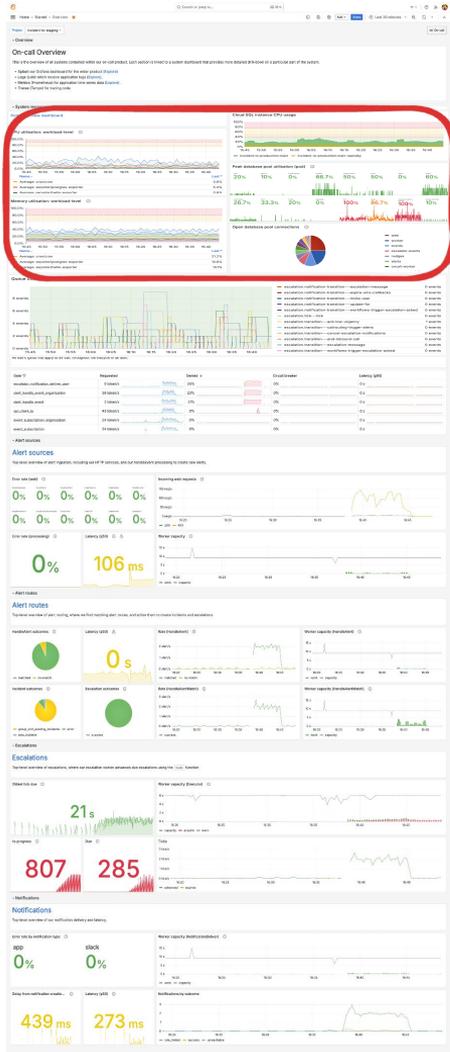
System
Dashboard



Logs



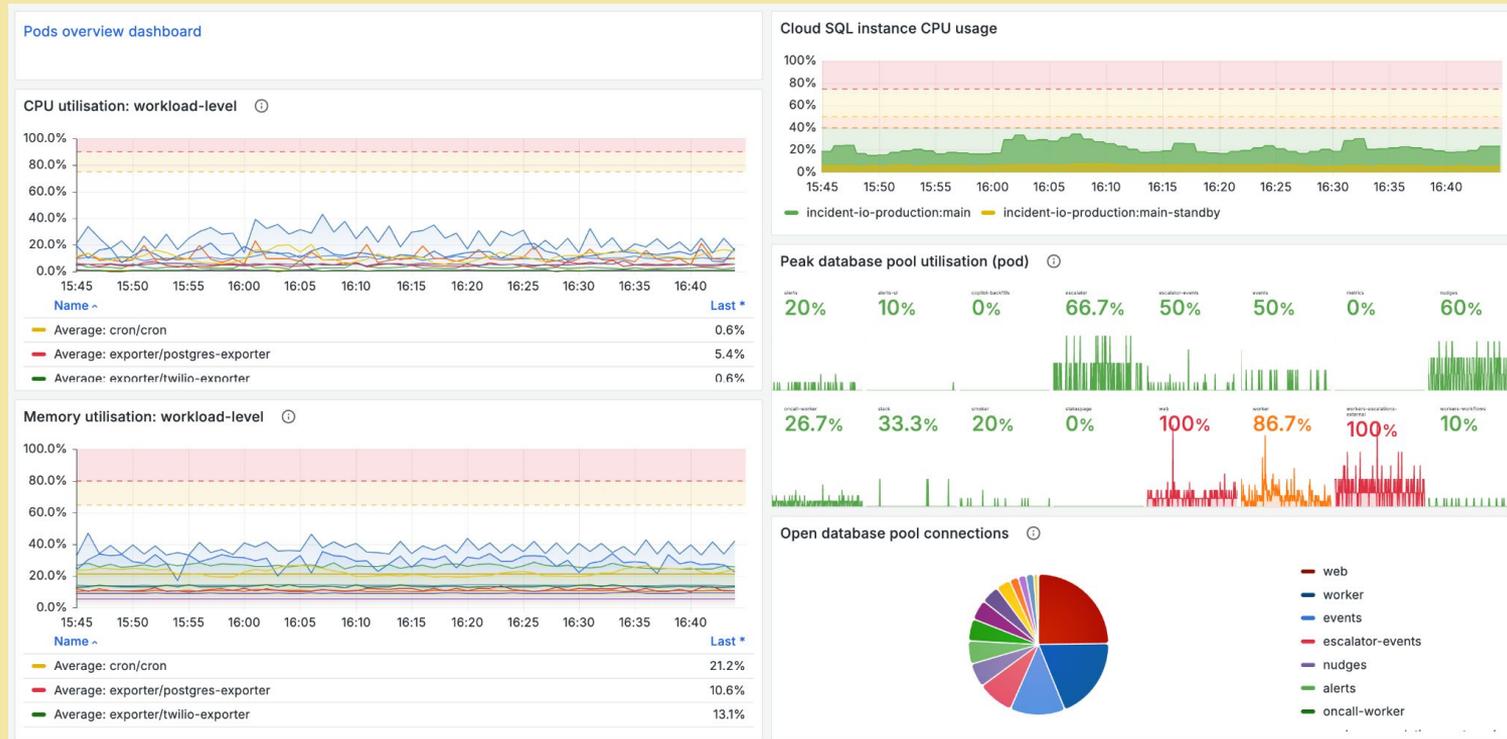
Traces

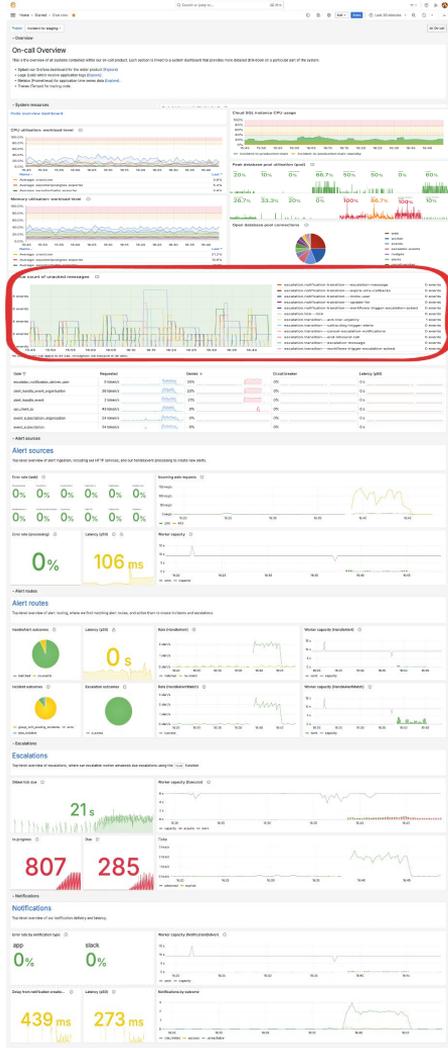


Infrastructure health

Overview dashboard

Infrastructure health

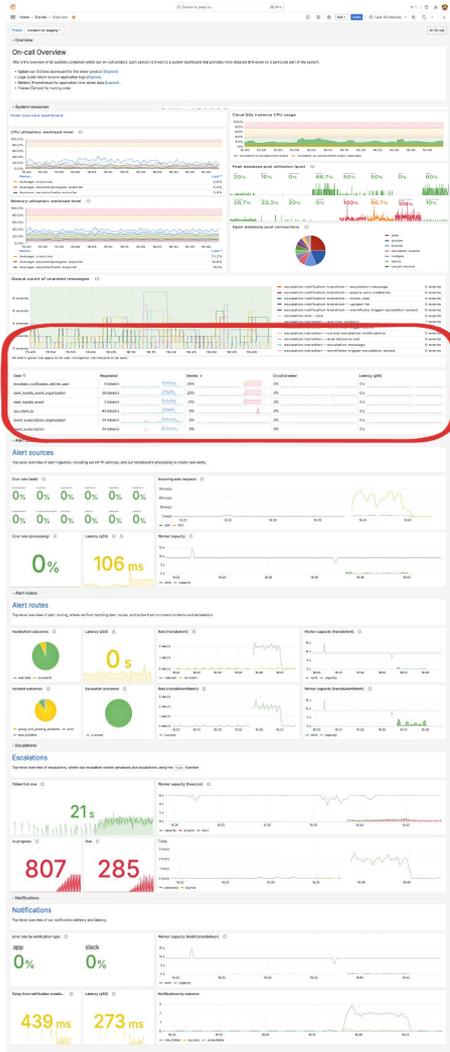




Infrastructure health

Queue health

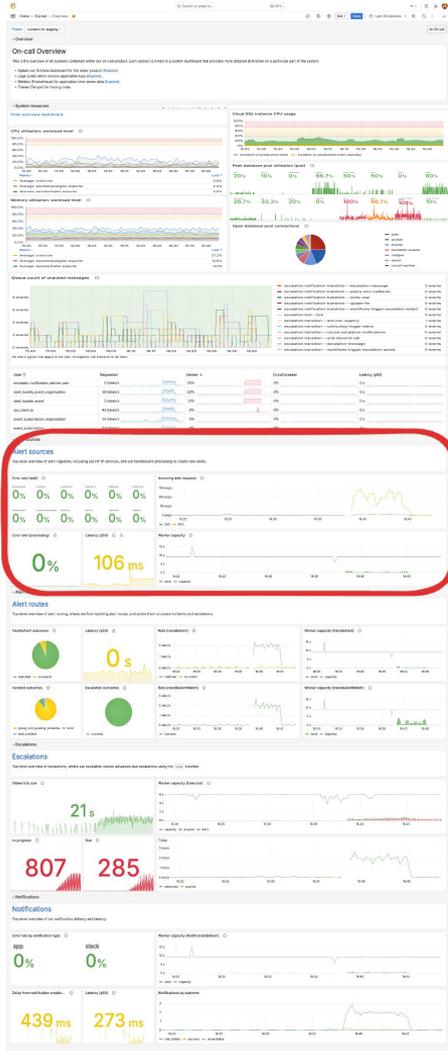
Overview dashboard



Infrastructure health

Queue health

Rate limits

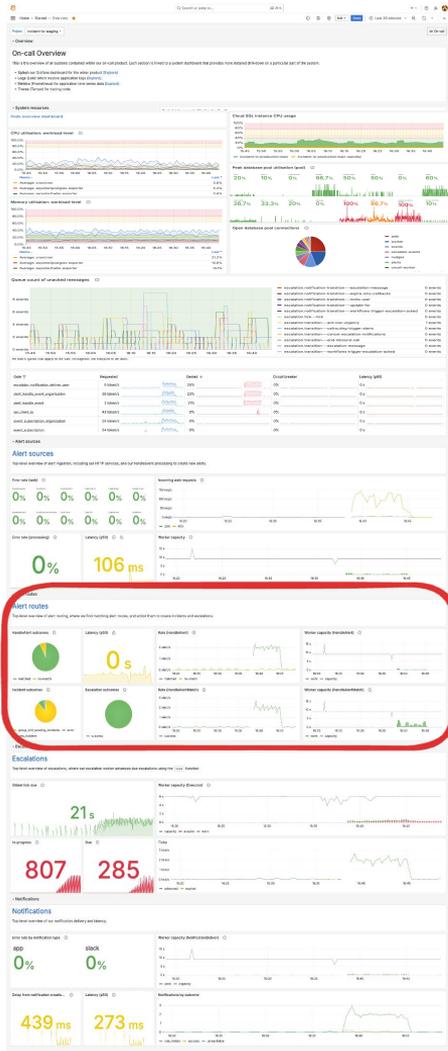


Infrastructure health

Queue health

Rate limits

Alert sources



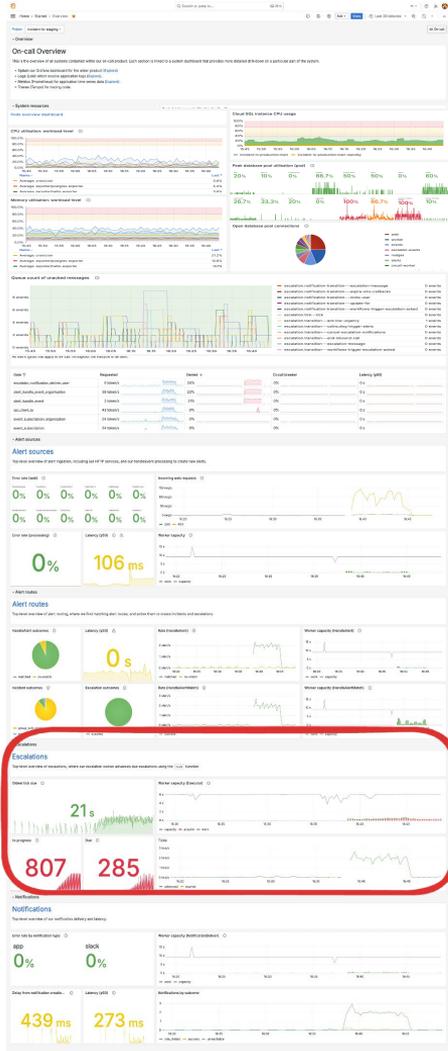
Infrastructure health

Queue health

Rate limits

Alert sources

Alert routes



Infrastructure health

Queue health

Rate limits

Alert sources

Alert routes

Escalations

Escalations

Escalations

Top-level overview of escalations, where our escalation worker advances due escalations using the `tick` function

Oldest tick due ⓘ



Worker capacity (Executor) ⓘ



In-progress ⓘ

807

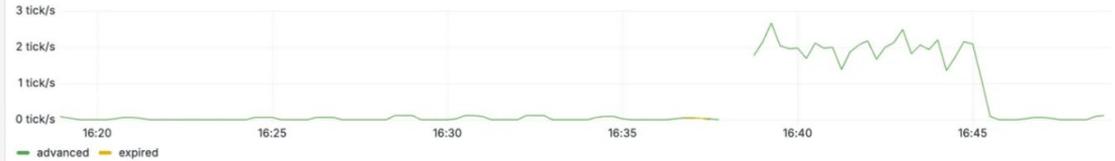


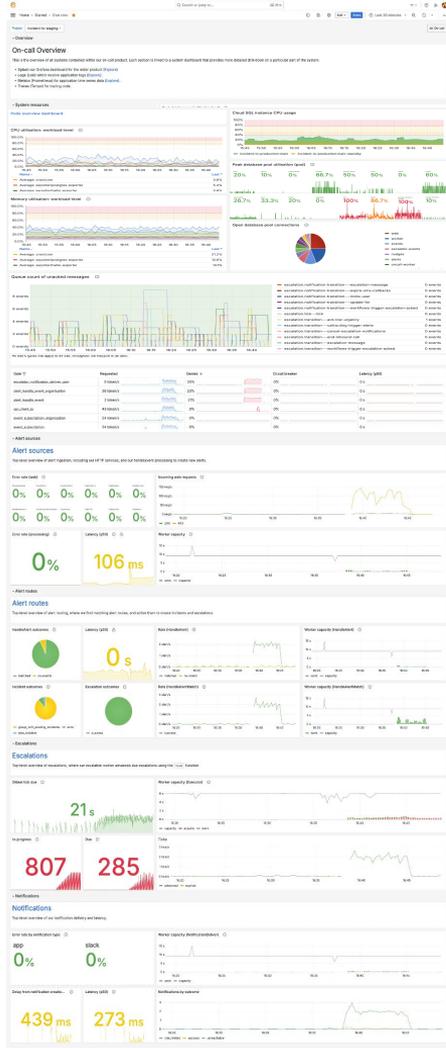
Due ⓘ

285



Ticks ⓘ





Infrastructure health

Queue health

Rate limits

Alert sources

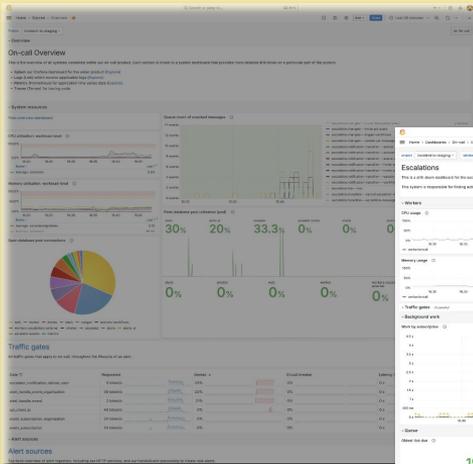
Alert routes

Escalations

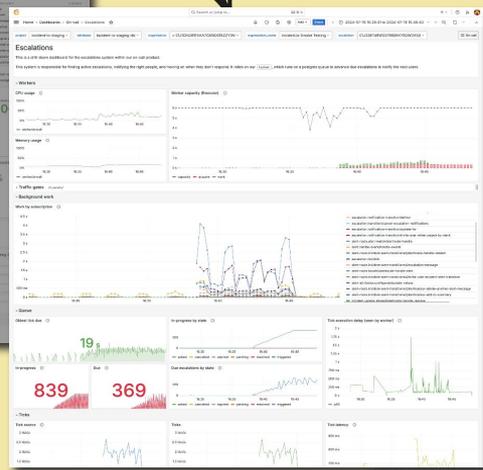
Notifications

Overview dashboard

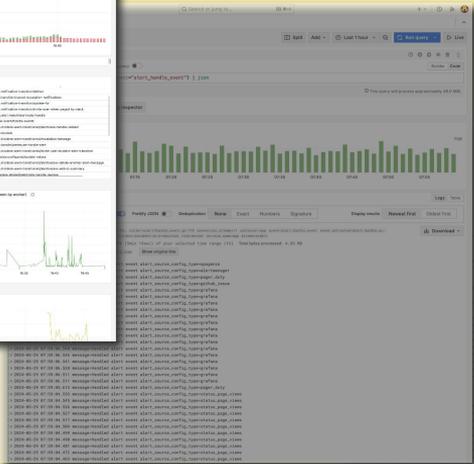
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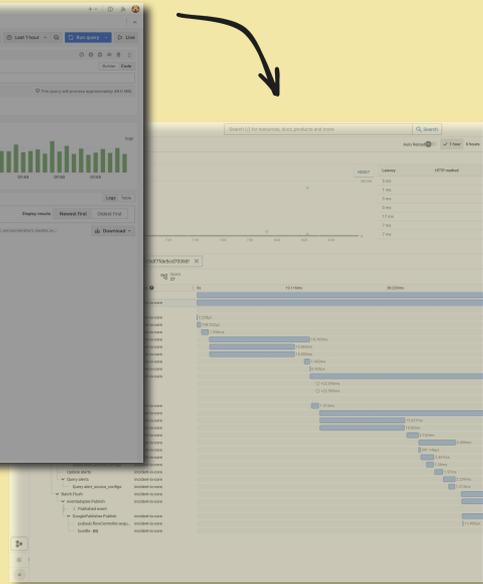
Overview Dashboard



System Dashboard



Logs



Traces

Logs

By organisation

README

Pick an organisation

You must select an organisation from the table to the right to filter the graphs.

Currently viewing:

- ID: 01J1CNG081F8AA7CM5D018ZZY3N
- Name: incident.io Smoke Testing

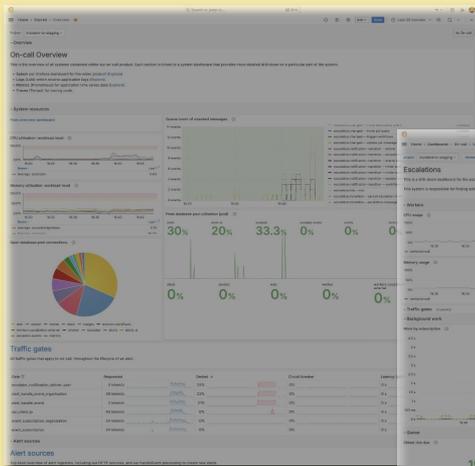
| Organisations | ID | Name | Events |
|---------------|-----------------------------|---------------------------|----------|
| | 01J1CNG081F8AA7CM5D018ZZY3N | incident.io Smoke Testing | 3 evts/m |

Tick logs

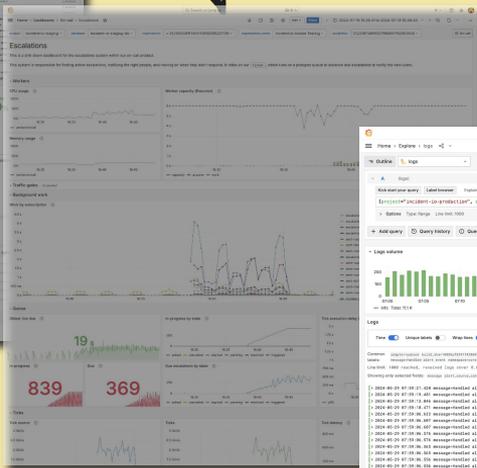
| Log Entry | Outcome | State | Duration | Age |
|---|------------------|-----------------|----------------------|-------------------------|
| > escalation-01JQV9G78MU56FBEX1ESJF8VVZ | outcome=advanced | state=triggered | duration=0.029818466 | age=91.207454692 |
| > escalation-01JQV9G78MU56FBEX1ESJF8VVZ | outcome=advanced | state=triggered | duration=0.031563678 | age=71.033345839 |
| > escalation-01JQV9G78MU56FBEX1ESJF8VVZ | outcome=advanced | state=triggered | duration=0.048848183 | age=50.922822293 |
| > escalation-01JQV9G78MU56FBEX1ESJF8VVZ | outcome=advanced | state=triggered | duration=0.035478855 | age=28.867670405 |
| > escalation-01JQV9D578EVC46N3E7JARZQ | outcome=advanced | state=triggered | duration=0.065281164 | age=130.209166355 |
| > escalation-01JQV9G78MU56FBEX1ESJF8VVZ | outcome=advanced | state=triggered | duration=0.027493145 | age=8.455934582 |
| > escalation-01JQV9G78MU56FBEX1ESJF8VVZ | outcome=advanced | state=triggered | duration=0.080276491 | age=0.49901626 |
| > escalation-01JQV9G78MU56FBEX1ESJF8VVZ | outcome=advanced | state=pending | duration=0.3166616 | age=9.162786713 |
| > escalation-01JQV9SER1EHXWS3EXKVABAFJ | outcome=advanced | state=triggered | duration=0.042708004 | age=1.451161879 |
| > escalation-01JQV9SER1EHXWS3EXKVABAFJ | outcome=advanced | state=triggered | duration=0.079532047 | age=0.469566883 |
| > escalation-01JQV9SER1EHXWS3EXKVABAFJ | outcome=advanced | state=pending | duration=0.17879855 | age=0.258569195 |
| > escalation-01JQV9D578EVC46N3E7JARZQ | outcome=advanced | state=triggered | duration=0.029850468 | age=110.0859711244 |
| > escalation-01JQV9D578EVC46N3E7JARZQ | outcome=advanced | state=triggered | duration=0.041339527 | age=88.928195627 |
| > escalation-01JQV9D578EVC46N3E7JARZQ | outcome=advanced | state=triggered | duration=0.059588828 | age=68.670047533 |
| > escalation-01JQV9D578EVC46N3E7JARZQ | outcome=advanced | state=triggered | duration=0.039920835 | age=48.351782776 |
| > escalation-01JQV9D578EVC46N3E7JARZQ | outcome=advanced | state=triggered | duration=0.032087216 | age=27.8286161950800002 |
| > escalation-01JQV9D578EVC46N3E7JARZQ | outcome=advanced | state=triggered | duration=0.09193955 | age=6.930997323 |
| > escalation-01JQV99FZ81D02Y1QDCWCH2H2 | outcome=advanced | state=triggered | duration=0.255999368 | age=132.448454034 |

Tick duration

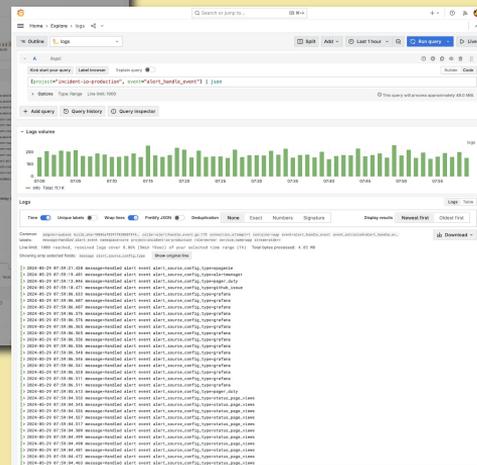
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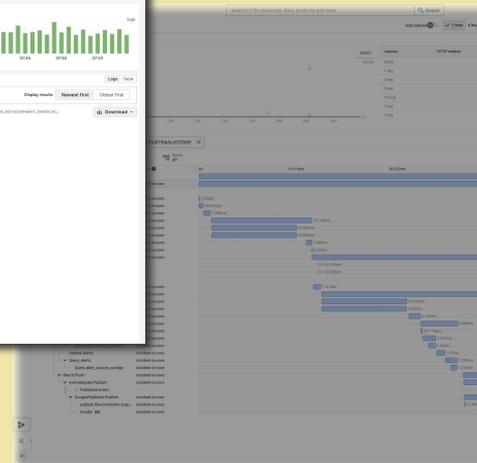
Overview
Dashboard



System
Dashboard

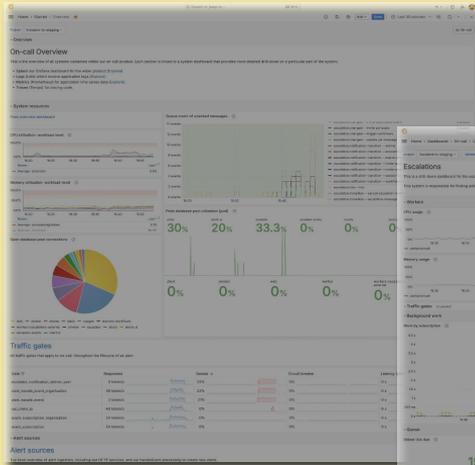


Logs

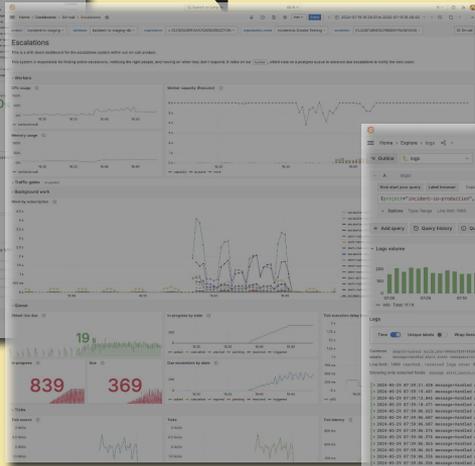


Traces

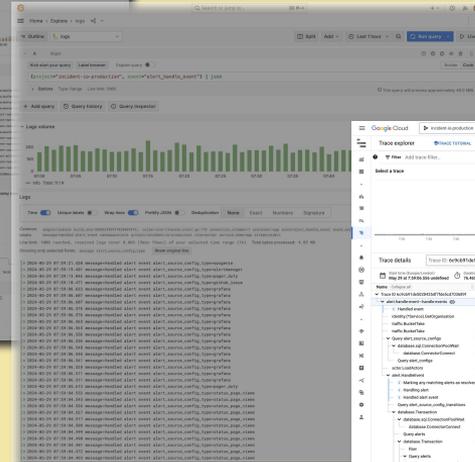
The Observability Lasagna



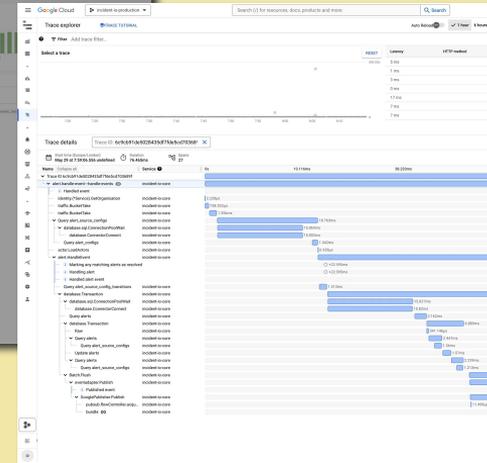
Overview
Dashboard



System
Dashboard

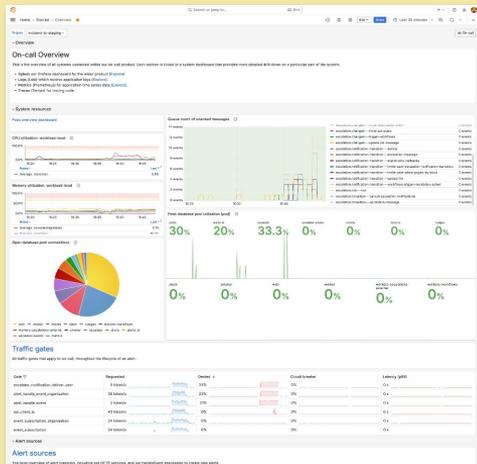


Logs

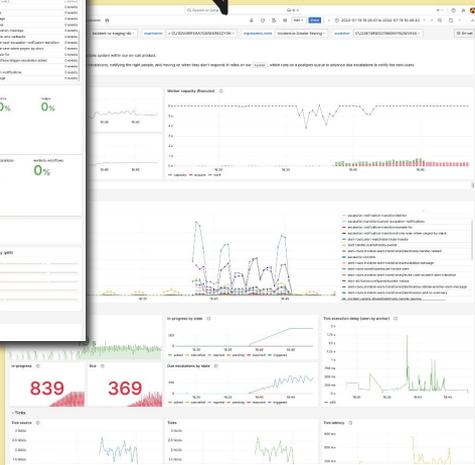


Traces

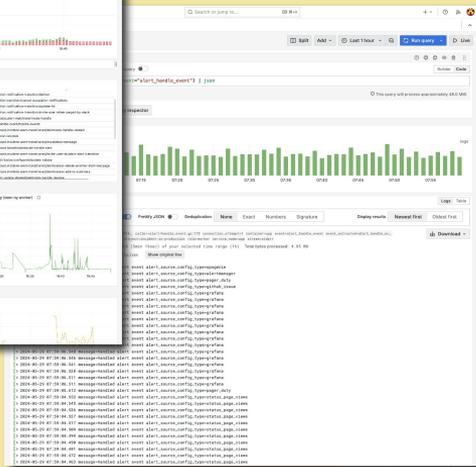
The Observability Lasagna



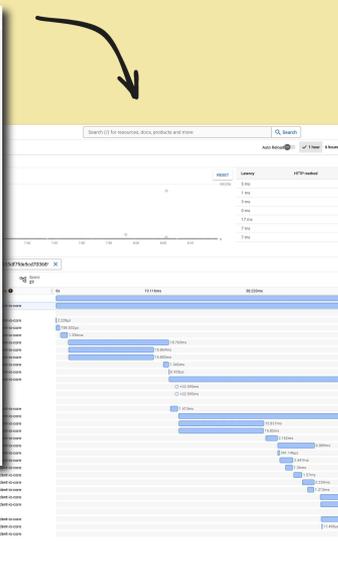
Overview Dashboard



System Dashboard



Logs



Traces



Practical tips

How do we actually implement this?

Make user impact your lens

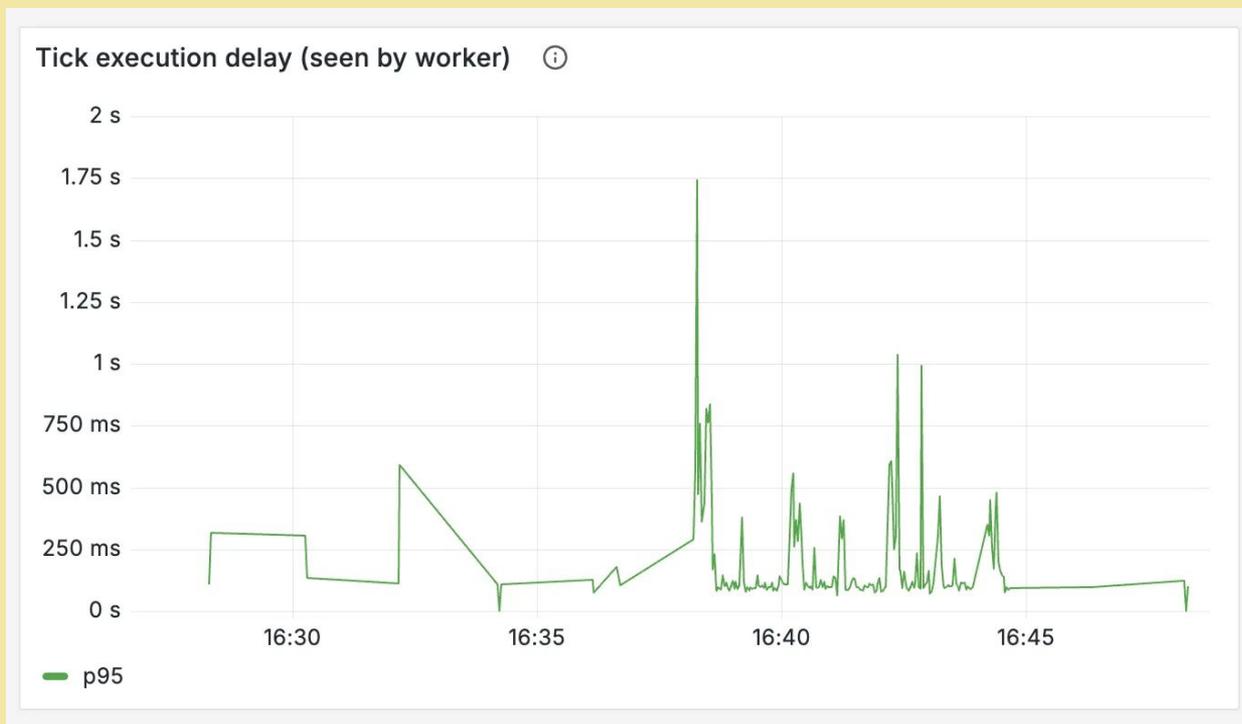
Build observability that shows you what
your end users are experiencing

Outcome field on metrics

```
type TickOutcome string

var (
    TickOutcomeArchived      TickOutcome = "archived"
    TickOutcomeExpired       TickOutcome = "expired"
    TickOutcomeGracePeriod   TickOutcome = "grace_period"
    TickOutcomeAdvanced      TickOutcome = "advanced"
    TickOutcomeAwaitScheduleCommit TickOutcome = "await_schedule_commit"
    TickOutcomeError         TickOutcome = "error"
)
```

Track user observed times



Connect metrics to logs

Always anchor metrics to a corresponding
log with more detail

Event logs

```
log.Info(ctx, "Escalation ticked", o11y, map[string]any{
    // Event to search for quickly
    "event": "escalation_executor_tick",

    // Values tracked with our metrics
    "outcome": outcome,
    "duration": time.Since(startAt).Seconds(),
    "escalation_initial_tick_delay_seconds": lo.Ternary(
        time.Since(escalation.TickDueAt).Seconds() > 0,
        time.Since(escalation.TickDueAt).Seconds(), 0,
    ), // You, 1 second ago • Uncommitted changes

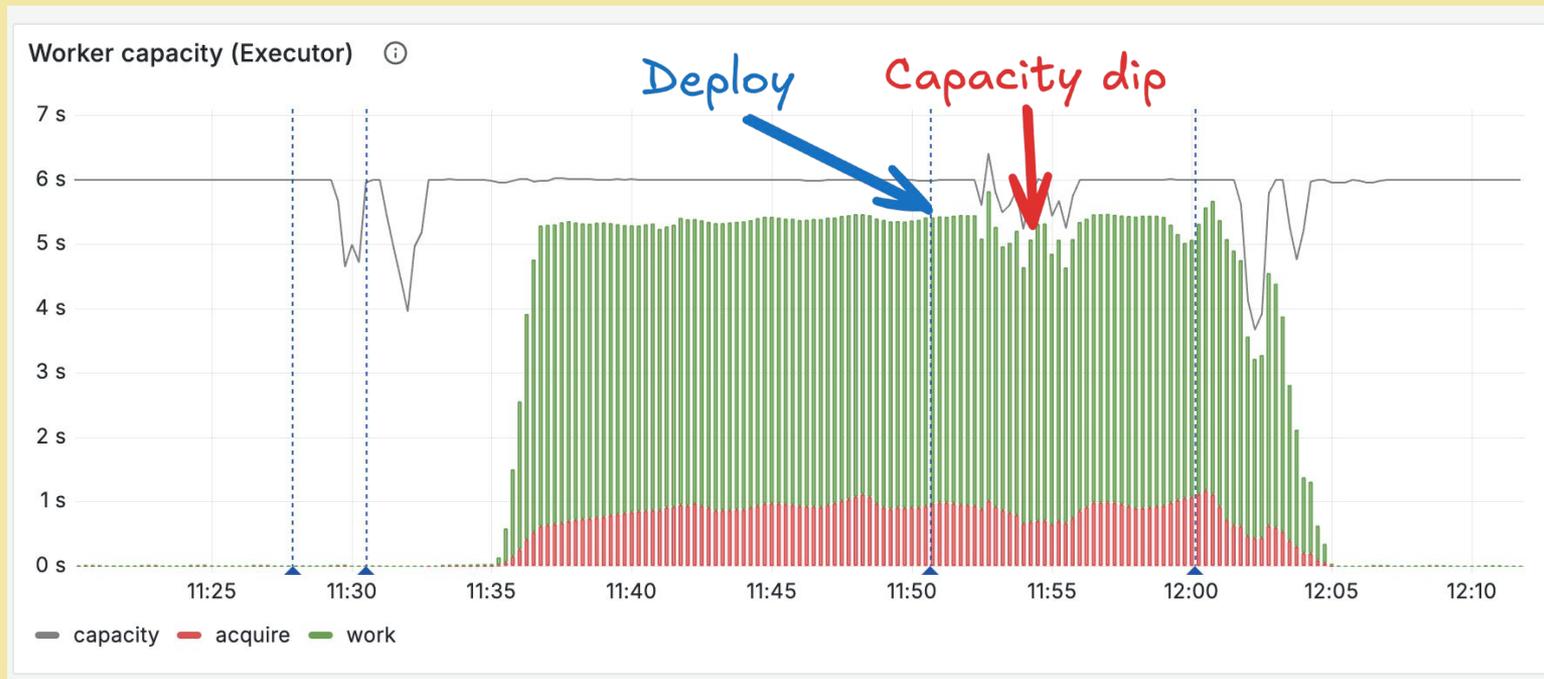
    // High cardinality fields that we couldn't track with metrics
    "escalation":          escalation.ID,
    "source":              tickSource,
    "organisation_id":    escalation.OrganisationID,
    "escalation_idempotency_key": escalation.IdempotencyKey,
    "escalation_start_at": escalation.StartAt,
    "escalation_age_seconds": time.Since(escalation.StartAt).Seconds(),
    "escalation_grace_period_seconds": escalation.GracePeriodSeconds,
    "escalation_initial_state": escalation.CurrentTransition.State(),
    "escalation_initial_tick_due_at": escalation.TickDueAt,
```

```
)
```

Visualise your limits

Know how much wiggle room you have

Capacity metrics



Practical tips

1. Make user impact your lens
2. Connect metrics to logs
3. Visualise your limits

Don't do it alone

Build your observability stack with your team to get them bought in

Game days

- Quarterly drill of incident management scenario
- Closed book exercise
- See observability stack used in the wild

Observability Lasagna

Exercise your system

Connect your layers

Make user impact your lens

Don't do it alone